

Joint Air Power Competence Centre



JAPCC 2006
Vision—Mission—Priorities



Vision, Mission & Purpose Statements



Joint Air Power Competence Centre

“Excellence in Joint Air Power”

Director’s Vision

Be a value-added focal point for the transformation of
Joint Air and Space Power in NATO

Mission

The Joint Air Power Competence Centre (JAPCC) provides innovative and timely advice and subject matter expertise, both proactively and responsively, for the transformation of Joint Air and Space Power to the Alliance and Nations. As a Centre of Excellence (CoE), with a strategic and operational level focus, we offer independent thought, analysis and solutions.

Purpose

To enable NATO’s effective and efficient use of Joint Air and Space Power



JAPCC Priorities



Mission Priorities 2006

- M1. Provide high-quality and timely customer support with Air and Space expertise to inform and enable decision-makers
- M2. Contribute air and space expertise to Alliance decision-making processes through active participation in NATO committees, working groups and fora
- M3. Develop and present innovative visions, concepts, and solutions for the transformation of Air and Space Power
- M4. Promote and showcase the effectiveness and relevance of Air and Space Power
- M5. Collaborate with relevant NATO entities and nations





Enabling Priorities 2006

- E1. Establish, build and maintain full operational capability and expertise
- E2. Efficiently manage allocated resources
- E3. Optimize JAPCC internal processes and systems
- E4. Develop and nurture relationships with industry
- E5. Develop and nurture relationships with scientific institutes and academia





JAPCC Management Plan



2006 Priority M1 – Management Plan

M1. Provide high-quality and timely customer support with Air and Space expertise to inform and enable decision-makers

M1.1 Customer response to the output to be assessed and success in meeting the objectives defined: Target: >90% satisfaction rating

M1.2 Percentage of outputs produced to the customer's timescale
Target: > 90% produced on time or early

M1.3 A subjective assessment of the percentage of work carried out at the:
a. Strategic and operational levels
b. Tactical level





2006 Priority M2 – Management Plan

M2. Contribute air and space expertise to Alliance decision-making processes through active participation in NATO committees, working groups and fora

M2.1 Quantify NATO committees, WGs and fora where the JAPCC:

- a. Chair, secretary, or other leading role
- b. Has full member status
- c. Has observer status, or
- d. Is invited on an ad hoc basis

M2.2 Quantify those areas where JAPCC has the responsibility for the writing, maintenance, or custody of NATO documentation





2006 Priority M3– Management Plan

M3. Develop and present innovative visions, concepts, and solutions for the transformation of Air and Space Power

M3.1 Support provided to SACT Transformation Objective Areas:

- a. Effective Engagement
- b. Information Superiority
- c. Expeditionary Operations
- d. Joint Manoeuvre
- e. NATO Network-Enabled Capability
- f. Integrated Logistics
- g. Enhanced CIMIC





2006 Priority M4– Management Plan

M4. Promote and showcase the effectiveness and relevance of Air and Space Power

M4.1 Conduct a high-level Joint Air and Space Power Conference

M4.2 Host at least 2 OF5-6 level air fora

M4.3 Publish a semi-annual Air and Space Power Journal

M4.4 JAPCC display and CoE products for air shows and transformational conferences

M4.5 Worldwide web access to JAPCC website





2006 Priority M5– Management Plan

M5. Collaborate with relevant NATO entities and nations

M5.1 List entities with which collaboration has occurred, with subjective assessment of the depth of cooperation achieved and resulting output:

- a. Routine and regular close working relationship
- b. Working relationship tied to a single specific output
- c. Initial or single contact for exchange of ideas





2006 Priority E1 – Management Plan

E1. Establish, build and maintain full operational capability and expertise

E1.1 FOC to be a subjective assessment and recommendation by the XDIR to the DIR based, amongst others, on the achievement of a minimum required manning-level

E1.2 Seek, through Senior National Representatives, to man posts with highly-qualified and motivated officers from all services





2006 Priority E2– Management Plan

E2. Efficiently manage allocated resources

E2.1 Access human resource management

- a. SMEs are appropriately tasked against their expertise
- b. Recognition program

E2.2 Access budget management

- a. Spend within 1% of allocated resources
- b. Quality of spend (Value for Money)





2006 Priority E3– Management Plan

E3. Optimize JAPCC internal processes and systems

E3.1 Assess effectiveness and development of processes for:

- a. Internal training
- b. IIKM
- c. Internal and external communications
- d. Maintenance of subject matter expertise
- e. Management of the matrix organisation
- f. Website management
- g. Manning Table Review





2006 Priority E4– Management Plan

E4 Develop and nurture relationships with industry

E4.1 List all formal and informal industry contacts

E4.2 List all industry contacts by country

E4.3 List all industry contracts

E4.4 List all planned industry contacts





2006 Priority E5– Management Plan

E5. Develop and nurture relationships with scientific institutes and academia

E5.1 List all formal and informal contacts with scientific and academic institutions

E5.2 List all scientific and academic contacts by country

E5.3 List all scientific or academic contracts

E5.4 List all planned scientific or academic contacts



Joint Air Power Competence Centre



*Transforming
NATO's Air Power*